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110TH CONGRESS 1ST SESSION

H.R.

To amend titles XI and XVIII of the Social Security Act to modernize the quality improvement organization (QIO) program.

IN THE HOUSE OF REPRESENTATIVES

Mr. Burgess introduced	the following	bill; which	was refer	red to the
Committee on				

A BILL

To amend titles XI and XVIII of the Social Security Act to modernize the quality improvement organization (QIO) program.

- 1 Be it enacted by the Senate and House of Representa-
- 2 tives of the United States of America in Congress assembled,
- 3 SECTION 1. SHORT TITLE; TABLE OF CONTENTS.
- 4 (a) Short Title.—This Act may be cited as the
- 5 "Medicare Quality Improvement Organization Moderniza-
- 6 tion Act of 2007".
- 7 (b) Table of Contents.—The table of contents of
- 8 this Act is as follows:

2
 Sec. 1. Short title; table of contents. Sec. 2. Quality improvement activities. Sec. 3. Improved program administration. Sec. 4. Data disclosure. Sec. 5. Use of evaluation and competition. Sec. 6. Quality improvement funding. Sec. 7. Qualifications for QIOs. Sec. 8. Coordination with medicaid. Sec. 9. Conforming name to "quality improvement organizations".
SEC. 2. QUALITY IMPROVEMENT ACTIVITIES.
(a) Inclusion of Quality Improvement Func-
TIONS.—Section 1154(a) of the Social Security Act (42
U.S.C. 1320c-3(a)) is amended by adding at the end the
following new paragraph: "
"(18) The organization shall offer quality im-
provement assistance to providers, practitioners,
Medicare Advantage organizations offering Medicare
Advantage plans under part C of title XVIII, and
prescription drug sponsors offering prescription drug
plans under part D of such title, including the fol-
lowing:
"(A) Education on quality improvement
initiatives, strategies, and techniques.
"(B) Instruction on how to collect, submit,
aggregate, and interpret data on measures that
may be used for quality improvement, public re-

porting, and payment.

cause analyses.

"(C) Instruction on how to conduct root-

1	"(D) Technical assistance for providers
2	and practitioners in beneficiary education to fa-
3	cilitate patient self-management.
4	"(E) Facilitating cooperation among var-
5	ious local stakeholders in quality improvement.
6	"(F) Facilitating adoption of procedures
7	that encourage timely candid feedback from pa-
8	tients and their families concerning perceived
9	problems.
10	"(G) Guidance on redesigning clinical proc-
11	esses, including the adoption and effective use
12	of health information technology, to improve the
13	coordination, effectiveness, and safety of care.
14	"(H) Assistance in improving the quality
15	of care delivered in rural and frontier areas and
16	reducing health care disparities among racial
17	and ethnic minorities, as well as gender dispari-
18	ties, including efforts to prevent or address any
19	inconsistencies or delays in the rate of adoption
20	of health information technology and in the ef-
21	fective use of such technology among such enti-
22	ties that treat racial and ethnic minorities or
23	individuals dually eligible for benefits under this
24	title and title XVIII or that furnish such serv-
25	ices in rural areas.

1	"(I) Assistance in improving coordination
2	of care as patients transition between providers
3	and practitioners, including developing the ca-
4	pacity to securely exchange electronic health in-
5	formation and helping providers and practi-
6	tioners to effectively use secure electronic health
7	information to improve quality.".
8	(b) Medicare Quality Accountability Pro-
9	GRAM.—Paragraph (14) of section 1154(a) of such Act
10	(42 U.S.C. 1320c-3(a)) is amended to read as follows:
11	"(14)(A) The organization shall conduct a re-
12	view of all written complaints about the quality of
13	services (for which payment may otherwise be made
14	under title XVIII) not meeting professionally recog-
15	nized standards of health care, if the complaint is
16	filed with the organization by an individual entitled
17	to benefits for such services under such title (or a
18	person acting on the individual's behalf). Before the
19	organization concludes that the quality of services
20	does not meet professionally recognized standards of
21	health care, the organization must provide the prac-
22	titioner or person concerned with reasonable notice
23	and opportunity for discussion.

1	"(B) The organization shall establish and oper-
2	ate a Medicare quality accountability program con-
3	sistent with the following:
4	"(i) The organization shall actively educate
5	Medicare beneficiaries of their right to bring
6	quality concerns to Quality Improvement Orga-
7	nizations.
8	"(ii) The organization shall report findings
9	of its investigations to the beneficiary involved
10	or a representative of such beneficiary, regard-
11	less of whether such findings involve a provider,
12	physician or other practitioner, or plan. Such
13	report shall describe whether the organization
14	confirms the allegations in the complaint and
15	any actions taken by the provider, practitioner,
16	or plan, respectively, with respect to such find-
17	ings. Such findings may not be used in any
18	form in a medical malpractice action.
19	"(iii) The organization shall assist pro-
20	viders, practitioners, and plans in adopting best
21	practices for soliciting and welcoming feedback
22	about patient concerns, and assist providers,
23	practitioners, and plans in remedying patient-
24	reported problems that are confirmed by the or-
25	ganization and shall report findings of patient

1	reported problems to the provider, practitioner,
2	or plan involved before disclosing investigation
3	results to the patient or patient's representa-
4	tive.
5	"(iv) The organization shall determine
6	whether the complaint allegations about clinical
7	quality of care are confirmed and assist pro-
8	viders, practitioners, and plans in remedying
9	confirmed complaints.
10	"(v) The organization shall assist pro-
11	viders, practitioners, and plans in preventing re-
12	currence of quality problems caused by unsafe
13	systems of care, and refer to an appropriate
14	regulatory body providers, practitioners, or
15	plans that are unwilling or unable to improve.
16	"(vi) The organization shall publish annual
17	quality reports in each State in which the orga-
18	nization operates, including aggregate com-
19	plaint data and provider performance on stand-
20	ardized quality measures.
21	"(vii) The organization shall promote bene-
22	ficiary awareness of standardized quality meas-
23	ures that may be used for evaluating care and
24	for choosing providers, practitioners and plans.

1	"(C) The Secretary shall monitor and report to
2	Congress, regarding—
3	"(i) the reliability of complaint determina-
4	tions by Quality Improvement Organizations;
5	"(ii) the effect of disclosure of complaint
6	findings on the availability of primary- and spe-
7	cialty-care physician reviewers;
8	"(iii) changes resulting from the systems
9	change process described in subparagraph
10	(B)(v); and
11	"(iv) trends in civil litigation filed by Medi-
12	care beneficiaries or their representatives.".
13	SEC. 3. IMPROVED PROGRAM ADMINISTRATION.
14	Part B of title XI of the Social Security Act is
15	amended by adding at the end the following new section:
16	"PROGRAM ADMINISTRATION
17	"Sec. 1164. (a) Improved Program Manage-
18	MENT.—
19	"(1) Report on management of the Qio
20	PROGRAM.—The Comptroller General of the United
21	States shall submit to Congress, no later than
22	March 31, 2010, a report on the implementation by
23	the Secretary and the Director of the Office of Man-
24	agement and Budget of this part and their overall
25	management of the program under this part.

1	"(2) Program management.—The report
2	under paragraph (1) shall include a review of all of
3	the following:
4	"(A) Implementation of the priorities, rec-
5	ommendations, and strategies of the strategic
6	advisory committee under subsection $(c)(1)$.
7	"(B) Implementation of appropriate pro-
8	gram and contractor evaluation.
9	"(C) Ensuring timely issuance of state-
10	ments of work.
11	"(D) Ensuring timely and priority QIO ac-
12	cess to Medicare data for quality improvement
13	purposes.
14	"(E) Ensuring timely apportionment of
15	funding.
16	"(F) Ensuring funding levels are commen-
17	surate with new work added to the QIO con-
18	tract, as described in the second sentence of
19	section $1159(b)(1)$.
20	"(G) The process of developing the appor-
21	tionment request and determining the funding
22	allocation to QIOs.
23	"(H) The identification of and progress to-
24	wards measures of effective management by the
25	Secretary of the QIO program.

1	"(I) A review of the experience and quali-
2	fications of staff of the Centers for Medicare
3	& Medicaid Services in overseeing the pro-
4	gram.
5	"(3) Innovation.—The Secretary shall ensure
6	that Quality Improvement Organizations are pro-
7	vided maximum freedom in designing and applying
8	intervention strategies for local quality improvement.
9	"(b) Assuring Data Access.—The Secretary shall
10	ensure that Quality Improvement Organizations have
11	timely, top priority access to Medicare data for all parts
12	of Medicare pertinent to the contract activities, in a form
13	allowing the data to be integrated and analyzed by such
14	organizations according to the needs of partners and
15	Medicare beneficiaries in each jurisdiction.
16	"(c) Setting Strategic Priorities.—
17	"(1) Appointment of strategic advisory
18	COMMITTEE.—The Secretary shall appoint an inde-
19	pendent strategic advisory committee, composed of
20	national quality measurement and improvement ex-
21	perts, that includes at least three representatives of
22	organizations holding contracts under this part and
23	at least one appropriately qualified representative of
24	each of the following:
25	"(A) Medicare beneficiaries.

1	"(B) The Agency for Healthcare Research
2	and Quality.
3	"(C) The Federal Employee Health Bene-
4	fits Program.
5	"(D) The Indian Health Service.
6	"(E) The TRICARE program.
7	"(F) The Veterans Health Affairs pro-
8	gram.
9	"(G) State Medicaid programs.
10	"(H) Private purchasers.
11	"(I) Health care providers.
12	"(J) Physicians.
13	"(K) Other health care practitioners.
14	"(2) Duties of committee.—Such committee
15	shall set national strategic priorities for improve-
16	ment in the quality of care, consistent with the In-
17	stitute of Medicine's six aims for health care im-
18	provement, including safety, effectiveness, patient
19	centeredness, timeliness, efficiency and equity, and
20	update these in time to permit preparation of a draft
21	statement of work and funding request for each pro-
22	gram cycle under this part.
23	"(3) Independent evaluation.—The com-
24	mittee should ensure that the Quality Improvement
25	Organization program is evaluated by an inde-

1	pendent entity using a study design, such as a cross-
2	over design, to allow for an assessment of program
3	performance in a way that does not have an adverse
4	impact on providers, practitioners, and plans that
5	may work with the Organization.
6	"(4) Funding.—The Secretary shall allocate
7	funds for the strategic advisory committee from the
8	portion of the funding that does not directly fund
9	the contracts with Quality Improvement Organiza-
10	tions, as required under section 1159(b).
11	"(d) Taking Into Account Recommendations
12	FROM STAKEHOLDERS IN STATEMENTS OF WORK.—Each
13	statement of work under this part for a contract period
14	beginning on or after August 1, 2008, shall include a task
15	for the contracting Quality Improvement Organization to
16	convene stakeholders to identify high priority quality prob-
17	lems for work in the next contract period that are relevant
18	to Medicare beneficiaries in the State. Each such organi-
19	zation shall propose, as part of such statement, one or
20	more projects to the Secretary taking into consideration
21	the recommendations of such stakeholders, along with sug-
22	gested performance measures to evaluate progress on such
23	item.
24	"(e) Allocation of Resources to Priority
25	Areas.—The Secretary shall allocate at least 20 percent

- 1 of the funding that directly funds contracts with Quality
- 2 Improvement Organizations under section 1159(b) to pro-
- 3 mote improvement in one or more locally defined priority
- 4 areas identified under subsection (d).
- 5 "(f) QUALITY COORDINATION.—Quality Improve-
- 6 ment Organizations holding contracts under this part shall
- 7 be an integral part of Federal performance improvement
- 8 initiatives and each organization's activities shall be co-
- 9 ordinated with initiatives developed by the Secretary and
- 10 other Federal agencies.".
- 11 SEC. 4. DATA DISCLOSURE.
- Section 1160 of the Social Security Act (42 U.S.C.
- 13 1320c-9) is amended—
- 14 (1) in subsection (a)(3), by striking "subsection
- (b)" and inserting "subsections (b) and (f)"; and
- 16 (2) by adding at the end the following new sub-
- 17 section:
- " (f)(1) An organization with a contract with the Sec-
- 19 retary under this part may share individual-specific data
- 20 with a physician treating the individual, for quality im-
- 21 provement and patient safety purposes.
- 22 "(2) The Secretary shall promulgate, not later than
- 23 180 days after the date of the enactment of this sub-
- 24 section, a regulation that permits the sharing of data
- 25 under paragraph (1).

1	"(3) Nothing in this subsection shall be construed to
2	limit, alter, or affect the requirements imposed by the reg-
3	ulations promulgated under section 264(c) of the Health
4	Insurance Portability and Accountability Act of 1996.".
5	SEC. 5. USE OF EVALUATION AND COMPETITION.
6	Section 1153 of the Social Security Act (42 U.S.C.
7	1320c-2) is amended—
8	(1) by amending paragraph (3) of subsection
9	(c) to read as follows:
10	"(3) contract terms are consistent with sub-
11	section (j);";
12	(2) in subsection (e)(1), by inserting ", at the
13	sole discretion of the organization," after "or may
14	subcontract";
15	(3) in subsection (e), by striking "(1) Except as
16	provided" and all that follows through "(2)"; and
17	(4) by adding at the end the following new sub-
18	sections:
19	(j)(1) Subject to the succeeding provisions of this
20	subsection, each contract with an organization under this
21	section shall be for an initial term of five years, beginning
22	and ending on a common date for all contractors as re-
23	quired under this subsection and shall be renewable for
24	5 year terms thereafter.

- 1 "(2) If an incumbent organization achieves excellent
- 2 performance as described in paragraph (3), then the Sec-
- 3 retary may renew the contract with that organization
- 4 without full and open competition, but in no case may an
- 5 organization be permitted to hold a contract for more than
- 6 10 years without being subject to full and open competi-
- 7 tion.
- 8 "(3) Before publishing a request for proposal for a
- 9 contract period, the Secretary shall, in consultation with
- 10 the strategic advisory committee appointed under section
- 11 1164(c)(1), establish measurable goals for each task to be
- 12 included in such proposal. The contract shall include per-
- 13 formance thresholds by which an organization holding a
- 14 contract under this section may demonstrate excellent per-
- 15 formance. The Secretary may not establish such perform-
- 16 ance thresholds in such a way as to predetermine or limit
- 17 either the number or percentage of organizations which
- 18 may demonstrate excellent performance.
- 19 "(4) The Secretary shall publish the request for pro-
- 20 posals no later than four months prior to the beginning
- 21 of such contract period.
- 22 "(5) The Secretary shall utilize the strategic advisory
- 23 committee appointed under section 1164(c)(1) to qualify
- 24 the validity, reliability, and feasibility of measures to be
- 25 used in evaluating the performance of organizations hold-

I	ing a contract under this section. Before any performance
2	measure may be used for such purpose, it must have been
3	designated by such committee to be valid, reliable, and fea-
4	sible for use under similar circumstances, as demonstrated
5	in at least one reliable and valid study.
6	"(6) In the case of an open competition for a contract
7	under this section, if the incumbent organization bidding
8	for the contract in the State in which it holds the contract
9	demonstrates excellent performance in fulfilling the terms
10	of such contract during the previous contract period, the
11	Secretary shall award such organization a bonus equiva-
12	lent to ten percent of the total possible score for the pro-
13	posal.
14	"(7) The Secretary may not reduce the amount of
15	a contract award below the amount proposed by the bidder
16	prevailing in a competitive bidding process.
17	"(8) The Secretary shall design the process for per-
18	
	formance evaluation of contracts under this section—
19	formance evaluation of contracts under this section— "(A) to avoid interfering with the work of con-
1920	
	"(A) to avoid interfering with the work of con-
20	"(A) to avoid interfering with the work of contractors with plans, providers, and practitioners;
2021	"(A) to avoid interfering with the work of contractors with plans, providers, and practitioners; "(B) to hold harmless and not penalize contrac-

1	of the Secretary, to provide timely deliverables by
2	other entities;
3	"(C) to use a continuous measurement strategy
4	with provision for frequent performance updates for
5	evaluating interim progress; and
6	"(D) to require that evaluation metrics be mon-
7	itored and permit their adjustment based on experi-
8	ence or evolving science over the course of a contract
9	cycle.
10	"(k)(1) The Secretary shall extend each contract
11	under this section the contract period for which began on
12	or after August 1, 2005, and before February 1, 2006,
13	so that the subsequent contract period begins on October
14	1, 2009.
15	"(2) The Secretary shall apportion adequate funding
16	so that organizations with contracts extended under this
17	subsection can perform existing and new tasks, as deter-
18	mined by the Secretary, during the period of the contract
19	extension.
20	"(3) There are authorized to be appropriated such
21	sums as are necessary to respond to increased personnel
22	requirements resulting from starting all contracts simulta-
23	neously, as provided under this subsection.".

1 SEC. 6. QUALITY IMPROVEMENT FUNDING.

- 2 Section 1159 of the Social Security Act (42 U.S.C.
- 3 1320c-8) is amended—
- 4 (1) by inserting "(a)" before "Expenses in-
- 5 curred"; and
- 6 (2) by adding at the end the following new sub-
- 7 section:
- 8 "(b)(1) The aggregate annual funding for contracts
- 9 under this part that begin after August 1, 2008, shall not
- 10 be less than \$421,666,000. In addition, there are author-
- 11 ized to be apportioned for contract periods in subsequent
- 12 years such additional amounts as may be necessary to ade-
- 13 quately fund any resource needs in excess of the amount
- 14 provided under the previous sentence.
- 15 "(2) At least 80 percent of the funding under this
- 16 part in a contract period shall be expended to directly fund
- 17 the contracts held by organizations, as required under sec-
- 18 tion 1153(b).
- 19 "(3) The Secretary shall determine the resource
- 20 needs for a contract period in consultation with represent-
- 21 atives from existing contractors. The determination shall
- 22 take into account factors including any new work added
- 23 via contract modification during the course of the contract
- 24 period or added from one contract cycle to the next cycle.
- 25 New work includes—

1	"(A) additional core contract tasks, require-
2	ments, deliverables, and performance thresholds;
3	"(B) technical assistance for additional pro-
4	viders, practitioners, and health plans and additional
5	provider settings;
6	"(C) increased outreach and communications to
7	Medicare beneficiaries, providers, practitioners, and
8	plans; and
9	"(D) increased volume of medical reviews.
10	"(4) With respect to the apportionment of funds
11	under this part for a contract period—
12	"(A) the Secretary shall submit a proposed ap-
13	portionment to the Director of the Office of Manage-
14	ment and Budget no later than 1 year before the
15	first date of the contract period;
16	"(B) such Director shall approve an proposed
17	apportionment no later than 9 months before the
18	first date of such contract period;
19	"(C) for tasks the Secretary proposes to con-
20	tinue from the previous contract period, if the ap-
21	portionment is not authorized by the deadline speci-
22	fied in subparagraph (B), funding shall continue for
23	the next contract period at a level no less than the
24	level for the previous contract period, increased by
25	the percentage increase in the consumer price index

- 1 for all urban consumers during the preceding 12-
- 2 month period.
- 3 "(5) Organizations with a contract under this part
- 4 may enter into contracts with public or private entities in-
- 5 cluding providers, practitioners, and payers other than the
- 6 Secretary, to provide quality improvement or other serv-
- 7 ices if there are arrangements made to avoid or mitigate
- 8 potential conflicts of interest.
- 9 "(6) Such organizations shall have the ability to meet
- 10 the terms of a contract by allocating funds to functions
- 11 established by the Secretary at its discretion. The Sec-
- 12 retary shall review whether the organization met the func-
- 13 tions and goals set out for the organization, regardless of
- 14 allocation of funds at the initial acceptance of the con-
- 15 tract.
- 16 "(7) Organizations with a contract under this part
- 17 may utilize funding allocated to such contracts to pay for
- 18 food costs directly related to fulfilling contract require-
- 19 ments.".
- 20 SEC. 7. QUALIFICATIONS FOR QIOS.
- 21 (a) In General.—Subsection (b) of section 1153 of
- 22 the Social Security Act (42 U.S.C. 1320c-2) is amended
- 23 by adding at the end the following new paragraph:
- 24 "(4)(A) The Secretary shall not enter into or renew
- 25 a contract under this section with an entity unless the en-

- 1 tity has demonstrated success in facilitating clinical and
- 2 administrative system redesign to improve the coordina-
- 3 tion, effectiveness, and safety of health care, and in facili-
- 4 tating cooperation among stakeholders in quality improve-
- 5 ment.
- 6 "(B) The Secretary shall ensure that the entity com-
- 7 plies with standards to ensure organizational integrity, in-
- 8 cluding—
- 9 "(i) appropriate representation of consumers
- and other stakeholders in the composition of the
- 11 governing body;
- "(ii) market-based compensation of board mem-
- bers and executives;
- 14 "(iii) avoidance and mitigation of board mem-
- ber conflict of interest; and
- 16 "(iv) safeguards to ensure appropriate travel
- expenses.
- 18 To the extent practicable, the Secretary shall utilize stand-
- 19 ards developed in the private sector for purposes of car-
- 20 rying out this subparagraph and shall conduct audits as
- 21 necessary to ensure compliance with such standards.".
- 22 (b) Use of States for Geographic Areas.—Sub-
- 23 section (a) of such section is amended to read as follows:

1	"(a) The Secretary shall designate each State as a
2	geographic area with respect to which contracts under this
3	part will be made.".
4	(c) Effective Date.—The amendments made by
5	this section shall apply to contract periods beginning after
6	the date of the enactment of this Act.
7	SEC. 8. COORDINATION WITH MEDICAID.
8	(a) Permitting Alternative Quality Improve-
9	MENT PROGRAM.—Section 1902(a)(30) of the Social Se-
10	curity Act (42 U.S.C. 1396a(a)(30)) is amended by strik-
11	ing "and" at the end of subparagraph (A), by adding
12	"and" and the end of subparagraph (B), and by adding
13	at the end the following new subparagraph:
14	"(C) provide, at the discretion of the State
15	plan, for a quality improvement program in
16	place of the program described in subparagraph
17	(A), in whole or in part, that—
18	"(i) establishes priorities for achieving
19	significant measurable improvement in the
20	quality of health care services provided to
21	individuals eligible under this title, and re-
22	views such priorities at least every five
23	years for the purpose of making appro-
24	priate revisions;

1	"(ii) provides quality improvement assist-
2	ance to providers and practitioners consistent
3	with such priorities; and
4	"(iii) provides for an annual report to
5	the Secretary on quality performance
6	under such plan of providers and practi-
7	tioners using nationally standardized qual-
8	ity measures;".
9	(b) Role of QIOs.—Section 1902(d) of such Act
10	(42 U.S.C. 1396a(d)) is amended—
11	(1) by inserting "(1)" after "(d)"; and
12	(2) by adding at the end the following new
13	paragraph:
14	"(2) If a State contracts with a Quality Improvement
15	Organization having a contract with the Secretary under
16	part B of title XI for the performance of quality improve-
17	ment program activities required by subsection (a)(30)(C),
18	such requirements shall be deemed to be met for those
19	activities by delegation to such an Organization if the con-
20	tract provides for the performance of activities not incon-
21	sistent with part B of title XI and provides for such assur-
22	ances of satisfactory performance by such an entity or or-
23	ganization as the Secretary may prescribe.".
24	(c) Funding.—Section 1903(a)(3)(C) of such Act
25	(42 U.S.C. 1396b(a)(3)(C)) is amended—

1	(1) in clause (i), by striking "1902(d)" and in-
2	serting " $1902(d)(1)$ "; and
3	(2) by adding at the end the following new
4	clause:
5	"(iii) 75 percent of the sums expended
6	with respect to costs incurred during such
7	quarter (as found necessary by the Sec-
8	retary for the proper and efficient adminis-
9	tration of the State plan) as are attrib-
10	utable to the performance of quality im-
11	provement program activities under a con-
12	tract entered into under section 1902(d)(2)
13	by an organization holding a contract
14	under section 1153; and".
15	(d) Effective Date.—The amendments made by
16	this section shall apply to contract periods beginning after
17	the date of the enactment of this Act.
18	SEC. 9. CONFORMING NAME TO "QUALITY IMPROVEMENT
19	ORGANIZATIONS".
20	Part C of title XI of the Social Security Act is amend-
21	ed by striking "utilization and quality control peer review"
22	(and "peer review") each place it appears before "organi-
23	zation" or "organizations" and inserting "quality im-
24	provement".